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1 – 2 July 2008

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**Register now for valuable insights into how to streamline and monetise
your intellectual asset portfolio:**

- Hear up to date information on the impact of various open sources licenses on your patent portfolio
- Learn how to outsource your R&D and manufacturing to emerging markets without leaving your IP behind
- Find out how to bring an IP development strategy to the board level
- Discover why you should be using a patent holding company to increase your portfolio profit
- Understand the current cross-licensing techniques that can be cooperative and profitable
- Ensure you have the current knowledge from the US, the UK and the EU on business methods patentability, obviousness, wilfulness and interoperability
- Acquire the necessary acumen to build a successful and efficient internal strategy for your patent portfolio
- Successfully negotiate your royalties to ensure accurate reporting for the length of your license

Introducing Your Chairpersons:

Joe Vilella

Vice President of
Intellectual Property
Infineon Technologies AG



Daniel Ebenstein

Partner
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As the number of patent applications related to computer-implemented business methods and technologies grows, so does the complexity of managing high-tech IP portfolios. Against this backdrop, strategy-focused companies are responding by taking the necessary steps to avoid risk and maintain a competitive edge within the market by reassessing their intellectual asset management policies. Join us at **C5's Advanced Forum on Optimising IP Revenue**, the only European event bringing together a high number of corporate attendees from a cross-section of industries and geographies, to discuss best practices.

Patent applications for computer-based inventions have the highest growth rate among all patent categories presented to the European Patent Office over the last few years. (EPO 2008)

As well as assembling a world-class faculty and first-rate opportunities for in-depth learning through workshops, case study presentations, case law and legislative updates, the conference offers unique networking opportunities. Join us in Paris to get up-to-the-minute information on creative licensing strategies being used by your competitors, emerging case law and legislation and how to maintain market share and take advantage of IP opportunities in emerging markets.

All participants will also receive a comprehensive set of written materials prepared by the speakers for the conference. These are invaluable reference materials which you will use again and again long after the conference is over. Seats at this unique event are sure to go quickly. Register today by calling **+44 [0] 20 7878 6888**, by faxing your registration form to **+44 [0] 20 7878 6896** or by registering online at **www.C5-Online.com/HighTechIP**.

Meet Your Chairpersons:



Daniel Ebenstein

Partner

Amster Rothstein & Ebenstein

Mr. Ebenstein advises and litigates all aspects of patent and trademark matters. His practice focuses on litigation of patent and trademark matters in federal courts in the U.S. and in arbitration; negotiation and drafting of complex intellectual property agreements, including intellectual property licenses and joint ventures for new product development; and advising clients in the evaluation of patent and trademark conflicts. His areas of technology are primarily electrical, communications, computers, and mechanical arts.

Joe Vilella

Vice President of Intellectual Property
Infineon Technologies AG

As Vice President of Intellectual Property for Infineon Technologies AG, Mr. Vilella is responsible for Infineon's worldwide intellectual property matters including patent licensing and litigation. Prior to joining Infineon, he was Chief Patent Counsel at Seagate Technology and previously spent a twenty year career in IBM's Intellectual Property Department working in a variety of technology areas in locations ranging from New York to Silicon Valley to Tokyo. Mr. Vilella is registered to practice before the US Patent and Trademark Office and is a member of the State Bars of Texas and California.

Who Should Attend

- **General, IP and Patent Counsel**
- **Intellectual Asset Management Professionals**
- **Licensing Executives**
- **Lawyers From TMT or IP Practice Groups**
- **Patent Agents and IP Consultants**

Networking Event



CHAMPAGNE TASTING CRUISE IN PARIS

After meeting at the dock by the Eiffel Tower, attendees will assemble inside a private room at the front of the boat before cruising down the Seine River and enjoy Champagnes Brut, Demi-Sec and Rose. As the champagne flows and valuable new contacts are made, attendees will enjoy a sommelier's presentation as well as a tour guide's commentary on famous monuments such as the Eiffel Tower, the Louvre, Musee d'Orsay and the Grand Palais.

8.15 Registration and Coffee

8.30 Opening Remarks from Conference Chair

Daniel Ebenstein
Partner

Amster Rothstein & Ebenstein

Corporate IP Strategies

8.45 Exploring the Spectrum of Strategies for Exploiting your IP Portfolio

John Mulgrew
Senior Attorney

Microsoft Corporation

- Assessing the efficiency of the strategy currently employed by your company
- Understanding the different approaches taken when inventorying the portfolio for litigation as opposed to collaboration
 - Clarifying why you are suing and how this impacts your approach: is your company suing to protect your portfolio or suing to remove the competition?
- Determining which type of intellectual property is the most profitable for your particular company
- Lessons and examples from Microsoft on how to cultivate a successful IP portfolio
 - why Microsoft has chosen a conservative approach to managing IP and how this has affected the portfolio performance
 - when to use trademark licensing

Mr Mulgrew joined Microsoft 4 years ago, working primarily in the area of patent analysis, which involved using the Microsoft portfolio to provide legal support for standards group activity, licensing, and litigation. In 2007 he assumed a new role supporting MSR Cambridge as well as providing IP support for Microsoft's EMEA offices.

9.30 Organising your IP Portfolio to Ensure Optimum Protection and Generate Maximum Revenue

Laure van Oudheusden-Perset

Senior Director, Country Manager, IP & S France

Philips Intellectual Property & Standards

- How to inventory and audit your portfolio to understand the potential profit and losses
 - determining which part of your portfolio is performing and how it can generate more revenue
 - what should you do with underperforming assets?
 - determining the best approach for purchased IP vs. developed IP
- Ensuring you have efficient IP processes in place
 - developing rules for efficient portfolio maintenance and accurate valuation
 - motivating employees to drive new business streams and revenue
- Avoiding easy mistakes with costly repercussions
 - failing to pay maintenance fees
 - failing to file in necessary jurisdictions

Ms van Oudheusden-Perset started at Philips in the IP department as a trainee patent engineer and shortly thereafter was promoted General Manager of the Paris office of Philips IP & S. She is responsible for supporting value creation by managing people and internal/external relationships in France.

10.15 Networking Break

10.45 Setting Priorities and Obtaining Board Approval for Your IP Development Strategy

John Lowe

General Counsel

Qioptiq

- Convincing the Board of Directors of the importance of an intellectual property development strategy
- Developing an action plan designed to get the board to buy into the IP development strategy
 - understanding the company's current IP position: conducting an effective audit
 - obtaining buy-in for your IP development strategy
- Setting initial objectives for the IP development strategy
 - the importance of partnering with the research and development teams
- Identifying outside resources to assist with the IP development program
- Incorporating the IP development program into new projects
- Ensuring that the necessary resources are available
- Regular reporting to the Board of Directors

Prior to joining Qioptiq, Mr Lowe was a diplomat in the US diplomatic service before working as a US attorney in Italy and joining the legal department of a major telecommunications equipment supplier. Mr Lowe joined Qioptiq from Orrick, Herrington & Sutcliffe. He has been the General Counsel since 2006.

11.30 Maximising Trade secret Value and Preventing Misappropriation

Olivier Banchereau

Counsel / Avocat a la Cour

Intellectual Property, Media and Technology

Lovells

- Auditing the company's trade secret practices and identifying means for improving them
- Determining which route will yield the best results: trade secret or patent protection
- Implementing ironclad employment practices to ensure maximum protection
 - contract and HR practices you need to implement
 - increasing employee awareness of trade secret practices
- Designing and developing your trade secret preservation programme
- Ensuring trade secret protection overseas
- When to initiate trade-secret related litigation
- Overcoming the unique challenges of preserving trade secrets in a high-tech environment

Mr. Banchereau is a Counsel of Lovells in the Paris Office's IPMT department. He has been a member of the Paris Bar since January 1996 and joined Lovells in 2000. He has significant experience in all fields of intellectual property law and particularly in patent and know-how dispute resolution, which allow him to deal with national and international multi-jurisdictional disputes.

12.15 Lunch

Licensing and Monetisation

1.30 Successfully Managing the Relationship between Standardisation, Competition, and Licensing

Ruben Schellingerhout

Case-Manager

European Commission, DG Competition, Information Industries, Internet and Consumer Electronics

Stephane Tronchon

Legal Counsel, IPR Policy & Compliance Group, EU

QUALCOMM Incorporated

- Overview of the current economic and legal framework relating to standardisation

- The role of an anti-trust regulator in standardisation
- Does standardisation confer market power?
- Determining the competition issues in standard setting
 - assessing patent ambush
- Licensing under FRAND
 - update on the current thinking on FRAND
 - should FRAND be industry specific?
- Understanding *ex ante* regimes in standards bodies

Mr Schellingerhout is responsible for working on cases relating technology, the internet and consumer electronics, including high-profile cases such as the Rambus case on 'patent ambush'. He also monitors developments in standard-setting bodies, especially with regard to intellectual property rights.

Mr Tronchon represents QUALCOMM S.A.R.L. and addresses relevant IPR issues in different venues throughout the world including the IPR Working Groups of ETSI, EICTA European, the International Telecommunication Union (ITU) and also various groups in the USA. He also acts as a liaison to ANSI and TIA in the United States.

2.15 How Patent Pools can be Utilised to Maximise Profit from Standardised Technology

Helene Jay
Licensing Business Manager
Via Licensing

- Licensing through patent pools versus other aggressive methods of generating profit on IP
- Assessing the benefits for licensees and licensors of using patent pools
 - determining the pool's ability to share costs while generating revenue
 - ability to commercialise the portfolio and associated tax and price issues
 - discussion on predictability, transparency and equality for licensees
 - understanding how joining the pool versus individual licensing IP can help maintain a competitive royalty stream

Ms Jay started her career as in-house Counsel with the European Standardisation Body, ETSI. Before joining Via, Ms Jay spent five years in Montréal, Canada as VP Licensing with the patent pool administrator SiproLab- VoiceAge and with the law firm McCarthy Tétrault as a Telecommunications Consultant. Ms Jay joined Via in July 2004.

3.00 Networking Break

3.30 Generating Profit through Cooperation: Defensive Use of your Patent Portfolio

Yann Dietrich
General Counsel
LiMo Foundation

- Building a defensive strategy as a tool to value your IPR
 - defensive publication, patent suspension and reciprocity
- Conceiving your cross-licensing strategy by adapting it to your value chain
 - managing patent exhaustion
 - understanding the downstream and upstream effect of your cross-licensing
- Beyond traditional portfolio management: how to build an IP safe harbour that benefits your company and IP eco-system
 - Lessons from the LiMo Foundation

Over the past 10 years Mr Dietrich has been the head of the legal dept of the France Telecom/Orange IP & licensing division, the EMEA Chief IP counsel for Intel, and has contributed to the IPR policies of several international organisations such as ITU-T, OMA and ETSI.

4.15 Getting the Most out of the Negotiating and Auditing Process to Obtain Maximum Royalties from your Licensees

Andre-Pascal Chauvin
VP, Licensing
Alliacense

Ranjit Auluk
Partner, Licensing Strategies
Pricewaterhouse Coopers

- Understanding what major pitfalls you need to avoid during the license negotiation process
 - what are the obvious and hidden dangers that are often overlooked?
 - tailoring the negotiating process to fit the licensed product
- Determining when royalty misreporting should prompt further negotiation
- Avoiding errors by catching the early signs of improper accounting
- Ensuring contract interpretation by clearly defining terms at the beginning to save revenue later
 - What's reasonable now - what's reasonable further down the line?
- Exploring the audit process
 - determining the criteria for launching an audit
 - when to launch a royalty audit

Mr Chauvin is primarily responsible for all Alliacense licensing programs in Europe. He spent his prior 18 years with Alcatel Group (now Alcatel-Lucent), most recently as VP of Global IPR Strategy and Valorization for seven years. A former Labour Court Magistrate in the Paris area, he holds degrees in Finance and Economy from Institut d'études Politiques de Paris.

Mr Auluk has been with PricewaterhouseCoopers for 17 years and is a Partner in PwC's Licensing Management practice. As well as assisting licensors with developing, implementing and executing Licensing Compliance programmes, he has performed forensic based royalty examinations and investigations for some of the world's leading licensors across EMEA and North America.

5.00 Co-Chair Closing Remarks & Conference Adjourns for the Day

7.00 Networking Champagne Tasting



Wednesday 2 July 2008

8.00 Registration and Coffee

8.30 Opening Remarks from Conference Chair

Joe Vilella
Vice President of Intellectual Property
Infineon Technologies AG

International Developments

8.45 US Patent Litigation Update

Charles Macedo
Partner
Amster Rothstein & Ebenstein

Patent disputes in the U.S. can be resolved in a variety of different forums, either separately or in conjunction with each other. Learn about the different forums available to address patent disputes in the U.S., including U.S. Courts, International Trade Commission Investigations and post-issuance proceedings at the U.S. Patent and Trademark Office. For each forum, learn about:

- The timing, costs and procedures
- Relative advantages and disadvantages
- Review case examples of how each process works
- Strategic guides on how to select and best utilise each option

Charles R. Macedo advises and litigates in all areas of intellectual property law, including patent, trademark and copyright law, with a special emphasis in complex litigation. He also assists clients in obtaining, maintaining and enforcing patent and trademark portfolios.

9.30 **Assessing the Existing Condition in China: How the Chinese Market Can Become a Profitable Part of your IP Strategy**

Ben Goodger
Partner

Rouse & Co International

- Assessing common misconceptions about the Chinese IP system
- Understanding the fundamental importance of forward planning when protecting your IP in China
 - legal and practical steps high-tech industries should take in protecting themselves when doing business in China
- Tackling the reality of trying to register and enforce patents in China: what works, what doesn't?
- Prohibited, Restricted or Permitted: practical insight into China's technology transfer regulations
- Moving beyond manufacturing: understanding outsourcing R&D to Chinese companies
- Developing robust ties with the advancing Chinese tech community
 - distributing products that have been developed and manufactured in China
- Leveraging creative opportunities
 - When should you think about selling patent portfolios to China?

From 2002 to 2004 Mr Goodger headed up Rouse's office in Shanghai, China. He is currently the International Service Head of Commercial IP services and deals mainly in advice on managing and protecting IP assets in China, high-tech trade mark protection/brand management, and computers and internet related law.

10.15 **Networking Break**

10.45 **Refreshing your European Enforcement Strategy: Staying on Top of New Developments that Affect your Rights**

Marina Cousté
Managing Partner
Howrey

- Understanding the new national laws of various European Countries currently implementing the Enforcement Directive n° 2004/48
 - Belgium, France, Germany, Netherlands and UK
 - update on the first decisions rendered under the new national laws
- Comparison of patent court systems in Europe and their approach to high-tech patents, including
 - ordinary and summary procedure on the merits
 - preliminary injunction proceedings
- Comparison of probatory measures as granted in European jurisdictions, in particular
 - measures regarding evidence gathering and document preservation (saisie contrefaçon)
 - right of information and disclosure issues
- Understanding key provisory measures in Europe
- Update on damages awarded in different jurisdictions
- Comparison of patent litigation costs across Europe

With over twenty years of experience in all areas of IP, including litigation, prosecution and counselling, Ms. Cousté has particular expertise in high technology patents and life sciences industrial property. As well as being Managing Partner of Howrey's Paris office, her clients belong to the most prestigious companies in their field of activity including pharmaceuticals, electronics, biotechnology and consumer goods sectors.

The 'Troll' Debate

11.30 **Current Understanding and Status of Patent Holding Companies v. Patent Trolls**

Joe Villella
Vice President of Intellectual Property
Infineon Technologies AG

Andre-Pascal Chauvin
VP, Licensing
Alliacense

Maya Eckstein
Partner
Hunton & Williams

Despite continued harsh public sentiment against so-called 'patent trolls', and their acquisition of patents in an effort to generate revenue from royalties and sizeable infringement awards, focus is gradually shifting to corporations, manufacturers, developers and users of IP who actively employ such entities to manage and monetise their IP, as well as to other holding companies. How should universities and research foundations, or corporations who manufacture products or provide services, but seek to monetise patents that they do not use in their regular business be classified? As the divide between holding company and 'troll' becomes increasingly less black and white, join the debate as panel members discuss:

- Perceptions of patent holding companies (PHCs)
 - misuse of the injunctive process
 - starting litigation from the bottom of the implementation chain
- What is the PHC perspective?
 - analysing non-traditional patent holding companies including universities, research foundations, and other entities that monetise patents they don't otherwise use
- Economic motivation: making the negotiation process more efficient by understanding the PHC perspective
- Update on recent case law affecting the rights of PHCs
 - US case law restricting the right to injunctions
 - US patent rules restricting the use of continuation applications
- Benefits and drawbacks to using a PHC
 - outsourcing portions for your patent portfolio
 - tax benefits

As Vice President of Intellectual Property for Infineon Technologies AG, Mr. Villella is responsible for Infineon's worldwide intellectual property matters including patent licensing and litigation. Prior to joining Infineon, he was Chief Patent Counsel at Seagate Technology and previously spent a twenty year career in IBM's Intellectual Property Department working in a variety of technology areas in locations ranging from New York to Silicon Valley to Tokyo. Mr. Villella is registered to practice before the US Patent and Trademark Office and is a member of the State Bars of Texas and California.

Mr Chauvin is primarily responsible for all Alliacense licensing programs in Europe. He spent his prior 18 years with Alcatel Group (now Alcatel-Lucent), most recently as VP of Global IPR Strategy and Valuation for seven years. A former Labour Court Magistrate in the Paris area, he holds degrees in Finance and Economy from Institut d'études Politiques de Paris.

As a Patent and IP litigator, Ms Eckstein advises companies and organisations on how to protect intellectual property rights. She represents plaintiffs and defendants in patent infringement litigation, and counsels clients on a wide variety of IP issues. Ms Eckstein also was a Judicial Clerk, Hon. Roger L. Gregory, U.S. Court of Appeals for the Fourth Circuit, 2001.

12.30 **Lunch**

Current Legal Developments

1.45 Critical Updates from the US, EU and UK on IP Case Law and Legislative Developments

Timothy May

Partner

Finnegan, Henderson, Farabow, Garrett & Dunner

Chris Thornham

Associate

SJ Berwin

John Mulgrew

Microsoft

- Understanding the impact of recent fundamental shifts in U.S. patent law
 - KSR's affect on prosecution and enforcement one year later
 - patentable subject-matter of high-tech after the Federal Circuit's *Nuijten*, *Comiskey*, and *Bilski* trilogy
 - the impact of *Seagate* on opinion practice and wilful infringement
- Key recent decisions from the UK and Europe
 - the UK/EPO divergence on patentability of software
 - evolving UK law regarding declarations of non-essentiality
 - remedies for patent infringement in the high-tech industry
- An in-house view
 - perspective from an in-house counsel on how the above US, UK, and EU case law affects corporate strategies and IP management

Prior to joining Finnegan, Mr. May worked at the U.S. Patent and Trademark Office from 1992-1996, where he examined patent applications relating to digital communications, image analysis, and testing and measurement devices. He is now a partner in the Electrical and Computer Technology Practice Group.

Mr. Thornham is a senior patent lawyer within the Intellectual Property Group of SJ Berwin. Mr. Thornham works with patent agents and overseas patent lawyers supporting co-ordinate disputes and advice in Europe and elsewhere in the world. He writes regularly for intellectual property journals and sits on the Editorial Board of Patent World.

3.00 Exchanging Information on Prior Art through the Peer-to-Patent Pilot Program

Julyan Elbro

Deputy Director, Intellectual Property and Innovation Directorate
UK-IPO

The community patent review is a pilot project which began in July 2007 as a collaboration between the USPTO and New York Law School's Institute for Information Law and Policy, sponsored by tech giants like HP, IBM, Microsoft and Red Hat. The project aims to facilitate public collaboration to identify the prior art most relevant to published patent applications and forward the same to patent examiners. At present, the pilot is limited to 250 patent applications for software inventions and the UK is considering implementing a similar program in the summer of 2008. This session will cover:

- The US Peer-to-Patent pilot program, one year later
 - user comments on the program: is it seen as useful or as overwhelming?
 - judging the effectiveness of user-submitted prior art
 - has the program actually enabled potential submitters to interact?
- The UK and possible EPO implementation of the program
 - how will the program change under UK and EU law?

Mr. Elbro has spent several years at the UK-IPO in the policy area, covering a range of portfolios, including biotechnology, pharmaceuticals, and the WTO Trade-related aspects of the Intellectual Property Agreement. He is now head of an examining group in the image-processing area and project manager for the UK version of the peer-to-patent project.

3.45 Networking Break

Open Source

4.15 Evaluating the Impact of Various Open Source Licenses on Your Patent Portfolio

Matthew R. Hogg

Vice President, EMEA Technology Leader

Marsh Global Communications, Media & Technology Practice

- Drilling down into the impact of the patent provisions in each OS license
- Understanding the rights given when providing your software as open source
- Examining your disclosure obligations under open source
- The US and EU view on the perceived implied license of GPL2
 - what is permitted under an implied obvious/useful license?

Matthew is an expert in intellectual property, reputation, cyber and open source software risk and insurance. He is the EMEA Technology Leader with emphasis on risk management and insurance advice for software and hardware companies. In recent months Marsh both advised the client and then placed the first ever insurance product to enable an open source company to indemnify its customers for intellectual property claims as a result of using the open source technology.

5.00 Getting the Best of Both Worlds: Strategies for Obtaining the Commercial Benefits of Open Source Software Use without Disclosing Trade Secrets or Triggering Potential Patent Assertion Waivers

Daniel Egger

Chief Executive Officer

Open Source Risk Management

- Understanding the so-called "Copyleft" GPL 2.0 License and its role in the commercial success of Linux
- How "Copyleft" mandatory code disclosure obligations are being interpreted and enforced by open source developers
 - summary of Copyleft litigation and major disputes to date worldwide
 - overview of how they have been adjudicated or settled
- Managing the co-existence of open source and trade secrets in a single device
 - cell phones and other examples
- Reconciling Copyleft with other obligations to third-parties, such as FCC and EU confidentiality and privacy rules
- Interplay of Copyleft and patent assertion waiver requirements: what patent lawyers must know about the impact of Copyleft
- Managing code audits: assessing, valuing, mitigating, and transferring open source financial risk in M&A and other real-world contexts

Mr. Egger's technical expertise is in the practical application of computationally-intensive statistical methods to data-mining, pattern-matching, risk-modelling, and search. Mr. Egger is also a lawyer with extensive experience in software intellectual property issues. In 2003 he founded OSRM to address the new class of corporate IP risks arising from the widespread commercial adoption of Linux and other Open Source software.

5.45 Closing Remarks from Chair and Close of Conference

**Denotes speaker to be confirmed*

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Facilitated by



Daniel Ebenstein
Partner

Amster Rothstein & Ebenstein



Charles Macedo
Partner

Amster Rothstein & Ebenstein

Understanding what innovations your company has and tapping into those innovations is one of the greatest challenges an patent department in any corporation, large or small, often has. This master class is directed to providing a road map to in house corporate patent departments on how to identify, gather, select and prioritize inventions to cover in patent applications, publish to become prior art and maintain trade secrets.

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- How to identify areas of innovation and target potential patent applications
- How to work with management and key innovative employees to obtain buy in and participation
- Provide guidelines on prioritising where and how to spend budget
- Provide strategic guidelines on how to implement your patent mining programs

Daniel Ebenstein and **Charles R. Macedo** advise and litigate in all areas of intellectual property law, including patent, trademark and copyright law, with a special emphasis in complex litigation. They also assists clients in obtaining, maintaining and enforcing patent and trademark portfolios.

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Business Information
In A Global Context

1 – 2 July 2008 Terrass Hôtel, Paris, France

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CONFERENCE

Date: 1 – 2 July 2008

Time: 8.45am (Registration and distribution of documentation from 8:15am)

Venue: Terrass Hôtel

Address: 12–14 rue Joseph–de–Maistre, 75018 Paris, France

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MASTER CLASS

Date: 3 July 2008

Time: 9.00am – 12.00pm (Registration and distribution of documentation from 8.30am)

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All cancellations must be submitted to C5 in writing, prior to 20 May and are liable to a 25% cancellation fee. We regret that cancellations or bookings received after 20 May cannot be refunded or credited. Substitutions are permitted, and must be notified in writing.

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2 BY CHEQUE

I have enclosed a cheque for £ _____ made payable to C5

3 BY BANK TRANSFER (including EUR/US Dollar payments)

To pay by Bank Transfer please quote the conference code 769L08 and the name of the delegate in the transfer instructions. Transfers should be made to Natwest Bank, Finsbury Sq. Branch, 78 Finsbury Pavement, London, UK, EC2A 1JA. Account Name: C5

GBPE Account Number: 0080688470 VAT num: 607 9186 19
IBAN Number: GB25NWBK 6008 23806884 70

Euro€ Account Number: 0064382427
IBAN Number: GB72NWBK 60721464382427

USD\$ Account Number: 140/00/40029999 NXDBCCHK-USD00
IBAN Number: GB09NWBK 6073 0140 0299 99
Sort Code: 600823 IBAN BIC: NWBK GB2L

EVENT CODE: 769L08-PAR

FOR MULTIPLE DELEGATE BOOKINGS PLEASE COPY THIS FORM

I AGREE TO THE TERMS OF THIS BOOKING FORM

SIGNATURE

DATE